

Age Friendly Implementation Timeline Final

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		Color Code	Status	
			Significant progress or outcome achieved	
			Moderate, steady progress	
			Minimal or no progress	
			Strategy withdrawn	
<u>Community</u>				
Civic and Social Engagement				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Recognize the importance of volunteerism and community engagement (CU Research)				
Task 1.1 Recognize the crucial role of citizen planners and volunteers in town level planning efforts.				
Task 1.2 Support informal networks and services.				
Goal 2: Reduce social isolation (COFA Needs Assessment)				
Task 2.1 Innovate strategies to mitigate some of the devastating effects of social isolation. Many older adults face loneliness, isolation, and lack of regular companionship, which has been further highlighted during the ongoing COVID-19 pandemic.	COFA			

<p>Task 2.2 Monitor program successes and challenges with respect to partnership with IC's Aging Studies Program. In 2020, COFA contracted with Senior Planet and Older Adults Technology Service (OATS) to run a tablet project for eligible, case managed clients. Participants were matched with IC students who became their virtual visitors and support through the process. We continue to partner with Lifelong to provide virtual programming as well as a 9 to 5 tech support hotline for members and the pilot project participants.</p>	<p>COFA, Lifelong, Ithaca College</p>			
<p>Task 2.3 Provide socially isolated clients with robotic companion pets by matching interested clients with a Joy for All Companion Pet. Monitor program successes and challenges and make adjustments as needed.</p>	<p>COFA</p>			
<p>Goal 3: Support children and youth to demonstrate commitment to their community as contributing members of their families, schools, and neighborhoods (Achieving Youth Results 2.0, 2020).</p>				
<p>Task 3.1 Coordinate existing programs so that they can share resources (space, publicity, location, transportation, timing, etc.).</p>	<p>Youth Commission Community Council</p>			
<p>Task 3.2 Increase the number of intergenerational programs offered by service providers.</p>	<p>Youth Commission Community Council</p>			
<p>Task 3.2 Support further mentoring programs for youth within rural communities and other targeted populations.</p>	<p>Youth Commission Community Council</p>			

Communication and Information				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Build and maintain a task force to sustain momentum and collaboration (CU Research)				
Task 1.1 Include social service agencies (for children and seniors), economic development, planning, local communities and libraries on a task force to encourage collaboration and promote all aspects of age friendly communities.	COFA			
Task 1.2 Include organizations representing diversity, equity and inclusion on the task force.	COFA			
Task 1.3 Develop a governance and leadership model that ensures that all members are empowered to contribute.	COFA			
Goal 2: Increase and promote legal and financial planning information and resources (COFA Needs Assessment)				
Task 2.1 Partner with Lifelong to provide legal and financial information in the Senior Circle.	COFA, Lifelong			
Task 2.2 Partner with LawNY to provide legal assistance and referrals.	COFA, LawNY			
Goal 3: Increase and promote access to technology for information and communication (COFA Needs Assessment)				
Task 3.1 Support the expansion of internet connectivity improvement efforts to increase communication, information sharing and outreach, especially for rural communities (CU Research).				
Respect, Inclusion and Trust				

Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Continue efforts to deliver services to underserved populations. (COFA Public Hearing)				
Task 1.1 Continue efforts to reach out to non-English speakers and racial/ethnic minorities, particularly the Asian community.	COFA			
Task 1.2 Continue to direct efforts to older adults of lower income, those who are isolated, and those living in rural portions of the County.	COFA			
Task 2.3 Continue outreach efforts to Lesbian, Gay, Bisexual, and Transgender older adults.	COFA			
Task 1.4 Strive to maintain racial and socio-economic diversity on the COFA Advisory Committee and include older adults from all parts of Tompkins County.	COFA			
Goal 2: Increase and promote financial frauds and scams information and resources (COFA Needs Assessment)				
Task 2.1 Partner with Lifelong to provide financial frauds and scam information in the Senior Circle.	COFA, Lifelong			
Goal 3: Promote intergenerational learning to facilitate the reciprocal sharing of expertise between learners of all ages. (Ithaca College Age Friendly Principles)				
Task 3.1 Expand access to intergenerational learning opportunities through the IC/Longview Partnership.	ICGI			
Business and Work Opportunities				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code

Goal 1: Promote personal and career development in the second half of life and to support those who wish to pursue "second careers." (Ithaca College Age Friendly Principles)				
Task 1.1 Explore opportunities with Tompkins County Workforce Development.	ICGI			
Goal 2: Increase the understanding of students of the longevity dividend and the increasing complexity and richness that aging brings to our society. (Ithaca College Age Friendly Principles)				
Task 2.1 Explore opportunities to collaborate with the business community.	ICGI			
Goal 3: Develop Age Friendly Business Model for Tompkins County.				
Task 3.1 Research best practices and involve stakeholders in developing a model.	CU EAD			
Goal 4: Support youth to be prepared for their eventual economic security (Achieving Youth Results 2.0, 2020)				
Task 4.1 Increase opportunities for soft skill development (I.e. volunteerism, enrichment workshops, supported employment, job coaching, apprenticeships, etc.)	Youth Commission Community Council			
Task 4.2 Work with schools and employers to develop a more robust school-to-career pipeline.	Youth Commission Community Council			
<u>Land Use</u>				
Housing				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code

Goal 1: Support Tompkins County's intention to be a place where housing is affordable, safe, energy efficient, and appealing. (TC Comprehensive Plan, 2015: Housing)				
Task 1.1: Update the Tompkins County Affordable Housing Needs Assessment and engage the broader housing community in revising the Tompkins County Housing Strategy. (from 2015 Comprehensive Plan)	Planning & Sustainability Dept.	Initiate by 2017		
Task 1.2: Better define the housing needs of client populations served by County human services agencies. (from 2015 Comprehensive Plan)	Ithaca/Tompkins County Continuum of Care	initiate by 2017		
Task 1.3: Assist municipalities in developing strategies to help homebuyers compare and evaluate the energy efficiency of existing housing. (from 2015 Comprehensive Plan)	Tompkins County Planning Department and Cornell Cooperative Extension	Initiate by 2017		
Task 1.4 Housing Funding: Identify and pursue methods to continue and expand the Community Housing Development Fund Program. (from 2019 Comprehensive Plan Update)	Planning & Sustainability Dept.	Initiate by 2025		
Goal 2: Meet or Exceed Tompkins County Housing Targets, 2016-2025 (TC Housing Strategy, 2017)				
Task 2.1 Meet existing deficit of 100-200 subsidized senior apartments.	Not-for-Profit Housing Developers	Initiate by 2025		
Task 2.2 Add at least one Medicaid Assisted Living Program facility (requires certificate from NYSDOH).	Department of Social Services	Initiate by 2025		

Task 2.3 Increase market-rate senior housing units with services and congregate care facilities to be determined based on future vacancies and waitlists given recent expansions.	Private Developers	Initiate by 2025		
Task 2.4 Research options for assisting in the rehabilitation of housing units, and transitioning some current student rental units to workforce rental and ownership housing. Beyond code compliance, these efforts should prioritize energy efficiency improvements and use of renewable energy sources that reduce both greenhouse gas emissions and energy use as well as incorporation of universal design. (TC Housing Strategy, 2017)	Municipalities; local development and landlord community; INHS; TCAction; Tompkins County Dept. of Planning and Sustainability	2025		
Task 2.5: Analyze the local housing impacts of short term rentals, such as Airbnb, and options for local regulation.	Planning & Sustainability Dept.	2025		
Task 2.6: Track vacancies, new or changing needs identified in the community, and development of new units of senior-oriented housing, including subsidized independent living units, Medicaid beds, and market-rate beds with services. (Tompkins County Office for the Aging with assistance from the Tompkins County Dept. of Planning and Sustainability) (TC Housing Strategy, 2017)	COFA with assistance from the Planning & Sustainability Dept.	2025		
Goal 3: Improve existing housing units in order to meet residents' needs and the County's greenhouse gas emissions reduction goals. (TC Housing Strategy, 2017)				
Task 3.1: Explore the potential for improving existing code enforcement and for the County's potential involvement in code enforcement (TC Housing Strategy, 2017)	Municipalities; Tompkins County Health Department	Initiate by 2025		

Task 3.2: Investigate substandard housing issues for vulnerable populations. (TC Housing Strategy, 2017)	Continuum of Care	Initiate by 2025		
Task 3.3: Consider adoption of the draft local law prohibiting source-of-income discrimination.	Tompkins county Legislature	Initiate by 2025		
Task 3.4: Provide outreach and education to home seekers as well as landlords, realtors, and other housing providers and stakeholders, such as supportive housing organizations and nursing homes, about their rights and responsibilities with regards to Fair Housing Laws.	Tompkins County Office of Human Rights	Initiate by 2025		
Task 3.5: Monitor housing discrimination complaints in order to identify particular types of complaints which require more specific outreach.	Tompkins County Office of Human Rights	Initiate by 2025		
Task 3.6: Continue implementing the County's obligation to Affirmatively Further Fair Housing	Tompkins County Office of Human Rights	Initiate by 2025		
Goal 4: Increase home repair and maintenance opportunities (COFA Needs Assessment)				
Task 4.1 Partner with Ithaca Neighborhood Housing Services to administer the Small Home and Safety Repair Program.	COFA, INHS			
Neighborhood				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Augment nodal development by incorporating services and community into land use (CU Draft)				

Task 1.1 Recognize the limits of nodal development for rural age friendly. A focus on physical planning is not enough. County and town-level planning needs to recognize the importance of services as they pertain to childcare and aging in in place.				
Task 1.2 Create training and opportunities for cross community learning on age friendly practices for planning board members.				
Goal 2: Support the intention of Tompkins County to be a place where new development is focused in compact, walkable, mixed-used communities. (TC Comprehensive Plan, 2015: Development Patterns)				
Task 2.1: Work with municipalities to identify potential infill or redevelopment sites within Development Focus Areas (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 2.2: Provide technical assistance to municipalities to establish land use policies and regulations that support development within Development Focus Areas. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 2.3: Water and Sewer Study: Support TCAD's update of the Countywide Inter-Municipal Water and Sewer Feasibility Study for Tompkins County (2010) and disseminate the results to municipalities. (from 2019 Comprehensive Plan Update)	TCAD (now IAED)/Department of Planning and Sustainability	Initiate by 2025		
Task 2.4: Identify and share ways local municipalities can use the Planning and Design Principles from the Development Focus Areas Strategy (2012) in their communities. (from 2019 Comprehensive Plan Update)	Department of Planning and Sustainability	Initiate by 2025		

Goal 3: Support Tompkins County to provide children, youth and families with healthy, safe, and thriving environments. (Achieving Youth Results 2.0, 2020)				
Task 3.1 Increase the number of youth-friendly community centers (formal and informal).	Youth Commission Community Council			
Task 3.2 Bring food and education to people where they are.	Youth Commission Community Council			
Climate Change Adaptation				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Support Tompkins County in its goal to be a place where the entire community is prepared for the economic, environmental, and social impacts of climate change.				
Task 1.1: Assess the vulnerability of the County government's critical facilities to the impacts of climate change. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 1.2: Prepare a community disaster recovery plan to prepare the community to take the actions; including those that build economic resilience, to bounce back from a disaster should it occur. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 1.3: Conduct an inventory of pipeline stream crossings in the county and identify those of highest priority in order to advance measures to reduce risk to human health and the environment. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		

Task 1.4: Develop the Tompkins County Resiliency and Recovery Plan that both includes an update of the Tompkins County Hazard Mitigation Plan (2013) and develops tools to support resiliency and post-disaster economic recovery. (from 2019 Comprehensive Plan Update)	Department of Planning and Sustainability	Initiate by 2025		
Built Environment				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Support the intention of Tompkins County to be a place where the built environment promotes healthy, safe and active lifestyles (TC Comprehensive Plan, 2015: Neighborhoods and Communities/Healthy Communities)				
Task 1.1: Develop a healthy communities strategy as a collaborative effort of County departments. (from the 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 1.2: Establish a formal role for the County in trail development. (from the 2015 Comprehensive Plan)	Tompkins County Legislature	Initiate by 2017		
Task 1.3: Prepare and share a sidewalk inventory with municipalities. (from the 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 1.4: Work with community partners to further implement the Tompkins Priority Trails Strategy. (from the 2019 Comprehensive Plan Update)	Department of Planning and Sustainability	Initiate by 2025		

Task 1.5: Complete tasks associated with the regional Cayuga Lake Blueway Trail Implementation grant from the New York State Department of State. (from the 2019 Comprehensive Plan Update)	Department of Planning and Sustainability	Initiate by 2025		
Goal 2: Promote a paradigm shift for creators and stewards of the built environment to view their work through an Age Friendly Lens (AF Action Plan 2016)				
Task 2.1 Present Age Friendly Initiative to Tompkins County Council of Governments.				
Task 2.2 Provide training seminar inviting members of the Tompkins County Council of Governments and reach 2 municipalities.				
Task 2.3 Work in greater depth with 2 municipalities to implement Age Friendly concepts in planning and zoning efforts.				
Open Spaces and Recreation				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Encourage efforts to make Tompkins County a place where natural features and working rural landscapes are preserved and enhanced (TC Comprehensive Plan, 2015: Natural Resources/Healthy Communities)				
Task 1.1 Monitor development activity within the Natural Features Focus Areas and Agricultural Resource Focus Areas and share that information with municipalities.	Department of Planning and Sustainability	Initiate by 2017		

Task 1.2: Identify Purchase of Development Rights priority projects for implementation in the Agricultural Resource Focus Areas. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability and Cornell Cooperative Extension of Tompkins County	Initiate by 2017		
Task 1.3: Develop a conservation funding strategy that accurately captures need for key conservation acquisitions. (from 2015 Comprehensive Plan)	Tompkins County Legislature	Initiate by 2017		
Task 1.4: Build on the recommendations in the Finger Lakes Trail Corridor Protection Plan to identify specific areas and tools to improve connectivity between Natural Features Focus Areas. (from 2015 Comprehensive Plan)	Department of Planning and Sustainability	Initiate by 2017		
Task 1.5: Provide resources to support and encourage local officials to establish mechanisms and programs for protecting stream corridors. (from 2019 Comprehensive Plan Update)	Department of Planning and Sustainability	Initiate by 2025		
Task 1.6: Establish clear goals for managing County-owned Forest Lands and develop a plan of action for advancing those goals. (from 2019 Comprehensive Plan Update)	Environmental Management Council, Department of Planning and Sustainability	Initiate by 2025		
<u>Services</u>				
Transportation				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code

Goal 1: Participate in efforts to address transportation aspects of "community livability" and "social justice" (Ithaca-Tompkins County Transportation Council, 2020)				
Task 1.1 Cooperate and work with the Tompkins County Department of Planning and Sustainability in implementation of action items from the Tompkins County Countywide Comprehensive Plan.	Ithaca-Tompkins County Transportation Council			
Task 1.2 Support local municipalities and community groups in development of transportation plans and other efforts that support the goals and objectives in the Ithaca-Tompkins County Transportation Council's Long-Range Transportation Plan (LRTP).	Ithaca-Tompkins County Transportation Council			
Task 1.3 Support community programs/initiatives that encourage increased use of active transportation (walking, bicycling, transit, shared transport), such as Bike Walk Tompkins, Ithaca Carshare, and Gadabout.	Ithaca-Tompkins County Transportation Council			
Task 1.4 Coordinate with appropriate agencies to ensure that transportation services are seamless, comprehensive and accessible to all citizens.	Ithaca-Tompkins County Transportation Council			
Task 1.5 Provide continued emphasis and support for the development of transportation modes and programs that provide alternatives to the private automobile as a primary mode of transportation including: -trail development -public transportation -bicycling initiatives -pedestrian initiatives -car sharing -ride sharing/carpooling -van pooling -guaranteed/back-up ride home -transportation demand management.	Ithaca-Tompkins County Transportation Council			

Task 1.6 Monitor continually evolving transportation technologies and evaluate for beneficial implementation in Tompkins County.	Ithaca-Tompkins County Transportation Council			
Goal 2: Support efforts to make Tompkins County a place where transportation choices are efficient, affordable, and healthy for people and the environment. (TC Comprehensive Plan, 2015: Transportation)				
Task 2.1: Identify the most critical elements of the County-owned highway infrastructure network for use in prioritizing investment of County funds. (from 2015 Comprehensive Plan)	County Highway Department	Initiate by 2017		
Task 2.2: Conduct a study to identify electric vehicle charging station development needs and opportunities. (from 2015 Comprehensive Plan)	Ithaca-Tompkins County Transportation Council	Initiate by 2017		
Task 2.3: Investigate additional park and ride and other ways to provide better, safer access to existing transit routes in suburban and rural areas. (from 2015 Comprehensive Plan)	Ithaca-Tompkins County Transportation Council	Initiate by 2017		
Task 2.4: Develop the 2020 State Route 13 Corridor Study and identify opportunities to implement recommendations. (from 2019 Comprehensive Plan Update)	Department of Planning and Sustainability, Ithaca-Tompkins County Transportation Council	Initiate by 2025		
Task 2.5: Assist County employees in reducing greenhouse gas emissions from their daily commutes. (from 2019 Comprehensive Plan Update)	Department of Planning and Sustainability, Department of Human Resources	Initiate by 2025		

Task 2.6: Undertake an inventory and analysis of County facilities and fleet to determine a financially sound path to net-zero emissions. (from 2019 Comprehensive Plan Update)	Facilities Department, Department of Planning and Sustainability	Initiate by 2025		
Goal 3: Increase and promote transportation options to medical appointments (COFA Needs Assessment)				
Task 3.1 Provide transportation vouchers for medical appointments.	COFA			
Goal 4: Increase and promote transportation options to religious, social and recreational activities (COFA Needs Assessment)				
Task 4.1 Explore opportunities to increase transportation options such as Uber, Lyft and other networks.				
Community Health				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Prevent Chronic Disease (CHIP)				
Task 1.1 Increase access to healthy and affordable foods and beverages: COFA will partner with Foodnet to provide the Meals on Wheels Program and nutrition counseling.	Health Department, COFA			
Task 1.2 Increase skills and knowledge to support healthy food and beverage choices: COFA will continue the Farmers Market Senior Nutrition Program.	Health Department, COFA			
Task 1.3 Increase food security.	Health Department			
Task 1.4 Increase cancer screening rates for breast, cervical & colorectal cancer.	Health Department			
Goal 2: Promote Healthy Women, Infants & Children (CHIP)				

Task 2.1 Reduce racial, ethnic, economic & geographic disparities in maternal & child health outcomes, and promote health equity for maternal & child health populations.	Health Department			
Goal 3: Promote Well-Being & Prevent Mental Health & Substance Use Disorders (CHIP)				
Task 3.1 Strengthen opportunities to build well-being & resilience across the lifespan.	Health Department			
Task 3.2 Facilitate supportive environments that promote respect & dignity for people of all ages.	Health Department			
Goal 4: Increase understanding of Medicare options (COFA Needs Assessment)				
Task 4.1 Continue to provide Health Insurance Counseling at COFA and Lifelong.	COFA, Lifelong			
Goal 5: Reduce falls (COFA Needs Assessment)				
Task 5.1 Provide falls prevention home safety assessments and make referrals to the Ithaca Neighborhood Housing Services for repairs and upgrades.	COFA, INHS			
Goal 6: Increase home care options for hospital discharge and/or managing chronic conditions (COFA Needs Assessment)				
Task 6.1 Support the Caregiver's Resource Center and Alzheimer's Support Unit, which are designed to help caregivers provide quality care for older adults and persons with disabilities while also maintaining the quality of their own lives and the lives of their family member.	COFA			

Task 6.2 Pilot and support the Pause for Parkinson’s Project, which will provide REST (Respite Education and Support Tools) and Parkinson’s specific training to Project Care/Generation students who will be matched with the care receiver for a few hours a week to provide respite to the caregiver.	COFA, Ithaca College, Cornell			
Task 6.3 Continue to administer the NY Connects Program to provide residents of all ages with objective and comprehensive information about long term care services and supports available in Tompkins County.	COFA, NY Connects No Wrong Door Advisory Group			
Task 6.4 Partner with the Finger Lakes Independence Center to maintain the Home Care Registry and the Consumer Directed Personal Assistance Programs.	COFA, FLIC			
Task 6.5 Partner with Stafkings, Caregivers, Home Instead Senior Care, Comfort Keepers and the Finger Lakes Independence Center to provide Expanded In-Home Services for the Elderly (EISEP) non-medical home care services.	COFA, Stafkings, Caregivers, Home Instead Senior Care, Comfort Keepers, FLIC			
Task 6.6 Partner with the Tompkins County Department of Social Services Office of Long Term Care to provide long term care information and assistance and EISEP assessment and case management.	COFA, Dept. of Social Services Long Term Care			
Task 6.7 Partner with the Human Services Coalition Health Planning Council to coordinate the Long Term Care Committee.	COFA, Human Services Coalition Health Planning Council LTC Committee			
Goal 7: Increase health and safety emergency preparedness (COFA Needs Assessment)				

Task 7.1 Continue to provide and upgrade the technology used by the Personal Emergency Response System (PERS) Program and ensure compatibility with digital phones, cell phones, and GPS applications, and will increase the number of people served.	COFA			
Goal 8: Support children and youth to benefit from optimal physical and emotional health (Achieving Youth Results 2.0, 2020).				
Task 8.1 Increase access to mental health providers in rural communities and among underserved populations.	Youth Commission Community Council			
Task 8.2 Develop an education campaign that helps the community understand the importance of social and emotional development for children and youth at all ages and stages, and the impacts of mental health needs and substance use	Youth Commission Community Council			
Goal 9: Promote Age Friendly Health Systems				
Task 9.1 Support local health providers which participate in the 2022 Age Friendly Health Systems Action Community.				
Education				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Support youth in the aspiration to leave school prepared to live, learn and work in their community (Achieving Youth Results 2.0, 2020)				
Task 1.1 Support the development of parent advocates throughout the county/community.	Youth Commission Community Council			

Task 1.2 Increase volunteerism and community connections of youth in each school district through a commitment from the school districts to help youth explore community and business opportunities.	Youth Commission Community Council			
Goal 2: Recognize the range of educational needs of older adults (from those who were early school-leavers through to those who wish to pursue advanced degrees). (Ithaca College Age Friendly Principles)				
Task 2.1 Support IC faculty and staff in understanding the range of educational needs of older adults.	ICGI			
Task 2.2 Promote the range of educational opportunities available at IC among community older adults.	ICGI			
Goal 3: Widen access to online educational opportunities for older adults to ensure a diversity of routes to participation. (Ithaca College Age Friendly Principles)				
Task 3.1 Support IC faculty in development and delivery of non-credit bearing online educational opportunities.	ICGI			
Childcare				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Build access to child care (Child Development Council Strategic Initiatives)				

Task 1.1: Increase the recruitment of child care providers using innovative strategies, while providing training and support to retain them in the field.	Child Development Council			
Task 1.2: Reduce the demands of program and business operations, with comprehensive supports for shared purchasing and back office services to strengthen the business model.	Child Development Council			
Goal 2: Develop an early childhood education fund (Child Development Council Strategic Initiatives)				
Task 2.1: Identify stable sources of support for the cost of child care so that no family pays more than 10% of their income on child care. Teachers and home-based providers are paid a living wage.	Child Development Council			
Goal 3: Strengthen all families with Welcome Baby! (Child Development Council Strategic Initiatives)				
Task3.1: Welcome, inform and refer families of newborns. Experienced Family Support Specialists will recruit and support a cadre of trained Welcome Baby! volunteers who will visit the family of every baby born in Tompkins County.	Child Development Council			
Goal 4: Prepare youth to leave school with the skills necessary to live, learn and work in their community (Achieving Youth Results 2.0, 2020)				
Task 4.1 Compile a list of top 10 things or skills children should have to be successful in Kindergarten and work to ensure daycare providers are aware of and have access to this list.	Youth Commission Community Council			

Goal 5: Support families in their efforts to provide children with safe, stable and nurturing environments (Achieving Youth Results 2.0, 2020).				
Task 5.1 Implement and expand programs and resources to reduce chronic absenteeism rate in Tompkins County Schools.	Youth Commission Community Council			
Task 5.2 Utilize informal community spaces to provide resources for families such as fresh foods, gardens, classes, programming, etc.	Youth Commission Community Council			
Task 5.3 Expand and improve access to formal parenting supports and classes.	Youth Commission Community Council			
Other Services				
Goal/Strategy	Lead Agencies	Deliverable Date	Progress to Date	Progress Code
Goal 1: Expand and ensure access to services regardless of location. (CU Research)				
Task 1.1 Encourage both market and government providers to expand service access, especially delivery systems for groceries and drugs to rural households. This could be a role for economic development.				
Task 1.2 Expand coordination of decentralized service delivery, as the County Youth Bureau and Libraries do now, so that a wider range of services is available to seniors and children across the county.				

Goal 2: Build on the successes that emerged from the County's COVID response efforts. (CU Research)				
Task 2.1 Sustain Tompkins County's COVID response innovations in the delivery of goods and services, finance and information-sharing. These collaborative efforts built community resilience that we should work to sustain after the pandemic is over.				